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ACROSS LIFETIME ACHIEVEMENT AWARD
FERNANDO GUEDES DE OLIVEIRA CEO SONAE SIERRA

PERSONALITY OF THE YEAR

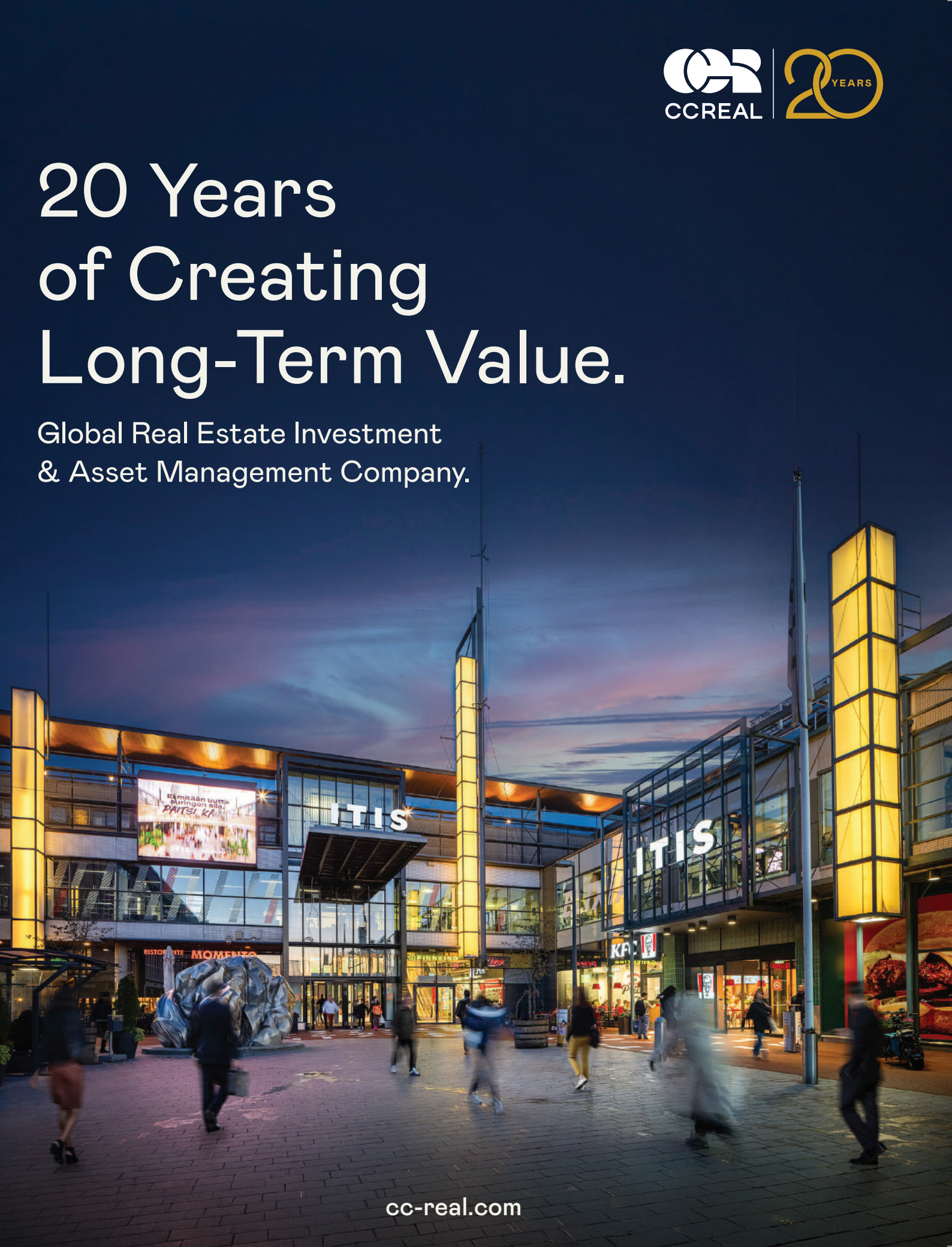
ALISON REHILL-ERGUVEN
CEO CENOMI CENTERS

BULGARIA MEANINGFUL ROOM FOR GROWTH IN RETAIL REAL ESTATE
CROATIA BEYOND TOURISM: A MARKET IN TRANSFORMATION AND TO BE REBUILT
INTERVIEW EMRE AROLAT, FOUNDING PARTNER & PRINCIPAL EAA-EMRE AROLAT ARCHITECTS

CCREAL 20 YEARS

20 Years of Creating Long-Term Value.

Global Real Estate Investment
& Asset Management Company.



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DEAR READER,

Peter Sempelmann
Editor-In-Chief

Reinhard Winiwarter
Publisher

Welcome to a very special edition of ACROSS magazine. For the first time in the magazine's 20-year history, we are presenting the ACROSS Personality of the Year Award to a leader from the retail real estate industry, nominated and elected by the 30 members of the ACROSS Advisory Board, all leading experts and executives in the world of placemaking.

We are especially delighted that this year, at MAPIC, Alison Rehill-Erguven, CEO of Cenomi Centers, will receive the award. With a career spanning almost three decades, working across markets and cultures and taking on some of the most demanding assignments in retail real estate, she is now helping reshape Saudi Arabia's rapidly changing retail landscape. In doing so, her impact extends beyond retail real estate to society itself.

When she joined Cenomi, women represented less than 30% of the company's workforce. Today, at least half of its new graduate hires are women. She equips women with practical skills in leadership, emotional intelligence, public speaking, and conflict resolution, while confidently advocating for women to have a "seat at the table." Read our portrait and interview with Alison Rehill-Erguven in the cover story, starting on page 10.

And there is another reason to celebrate. ACROSS will also present a Lifetime Achievement Award to Fernando Guedes de Oliveira, the longtime CEO of Sonae Sierra, who will step down at the end of this year. It will be a special honor to present both awards on November 2, the eve of MAPIC, in Cannes, at THE Networking Event at Villa L'Abri. We warmly invite ACROSS readers to join us for the award ceremony.

There is more to look forward to in this issue. In April 2027, ACROSS will head to Istanbul for our Placemaking Safari, where we will explore one of the world's most dynamic urban environments. In this issue, we continue our interview series with representatives of the destinations we will visit. It was also a special privilege to interview world-renowned architect Emre Arolat, CEO and principal of EAA – Emre Arolat Architects. Our Istanbul special starts on page 105. If you would like to discover Istanbul and learn from the people shaping its urban destinations, join us for the Placemaking Safari.

Last but not least, we would like to thank all the contributors to this edition.
We hope you enjoy reading it as much as we enjoyed putting it together.

Yours sincerely,
Peter Sempelmann + Reinhard Winiwarter

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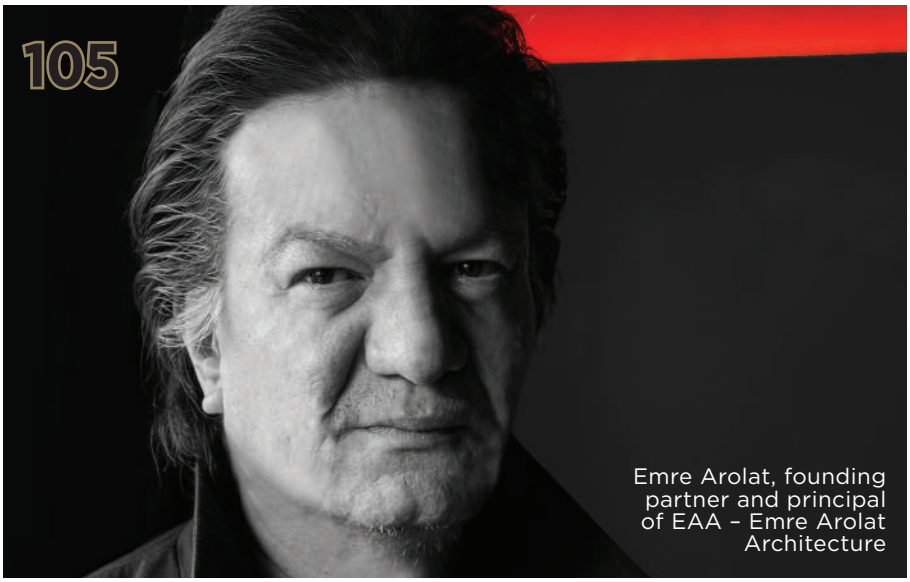

Emre Arolat, founding partner and principal of EAA – Emre Arolat Architecture

PHOTO : THOMAS MAYER

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