

OPINION CHRIS IGWE ON HOW TO CREATE A BRIGHTER FUTURE FOR LANDLORD-TENANT RELATIONSHIPS DEVELOPMENT SLOVAKIA'S EPERIA WILL OPEN ITS SECOND STAGE THIS YEAR COUNTRY REPORT TURKEY MARKET FORECASTS ARE TRICKIER THAN EVER





## DEAR READER,

Shop local, technology boost, omnichannel, reassessment of the role of the physical store. value awareness, touch-free shopping, personalization, pop-ups, outdoor, and mixed-use. Please commit these terms to memory. They are, after all, the 10 trends that are currently shaping the placemaking industry. The driving factor behind the acceleration of these developments is, undoubtedly, the Covid-19 pandemic, which has significantly changed the ways in which we live. work, and shop.

Our cover story features a number of discussions that we have had with industry experts over the last few weeks. Indeed, all of the experts made reference to these 10 trends. For instance, Vivienne King, the Board Director of Revo. characterizes Covid-19 as a catalyst for localism. She goes on to say: "This shift should lead to owners, local governments, and retailers working together to create energetic, mixed-use environments that offer lifestyle opportunities at one's doorstep, in the city, or at home. Different approaches to the curation of space are valuable when it comes to bringing forth retail managers who can pivot between strategy, delivery, and community." The cover story, which includes a number of statements as well as an opinion piece, can be found on pages 42 to 53.

In the immediately following special feature-specifically, pages 54 to 61-we take a close look at European food retailing. This systemically important sector has had to weather a veritable storm since the second quarter of 2020. The wind seems to be intermittently blowing from every direction, which has resulted in sales increases, sales slumps, and sales shifts in the double-digit percentage range. The magnitude of these changes, both positive and negative, is highly unusual for an industry that is typically so economically stable.

In addition to the special feature and the aforementioned cover story, there are numerous other informative articles to be found in the latest issue of "ACROSS-The European Placemaking Magazine". I have no doubt that they will be fruitful reading for you.

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von Westerholt

Future-Proofing Retail Involves
Continuous Transformation ........
Commentary by Steffen E. Friedlein

Making Europe's Retail Real Estate Paris-Proof

European Council of Shopping Places Column by Joost Koomen

Virtual Meetings Do Not Work in the Real Estate Industry .....

Commentary by Peter Todd

Shopping Centers as Fulfilment Locations

PropTech Column by Peter Tonstad

Creating a Brighter Future for Landlord-Tenant Relationships Together ......... 16 Commentary by Chris Igwe

Place, Product, and Partnership ...... 18 Commentary by Angus Fyfe

# PROJECTS &

#### Westfield Mall of the Netherlands ... 20

On March 18, 2021, Westfield Mall of the Netherlands opened its doors–a fully covered shopping and experience center of 117.000 sa m



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"Retail Is Demonstrably Safe" ......... 26

Nevertheless, the German retail sector continues to be adversely affected by closures triggered by Covid-19. Andreas Hohlmann, Managing Director, and Constantin Wiesmann, Director of Leasing at Unibail-Rodamco-Westfield in Germany, explain ways in which the situation can be resolved

### Eurovea Generates Movement Along the Banks of the Danube ..... 32

The Eurovea mixed-use complex was completed in the Slovak capital just over 10 years ago. The shopping center is being enlarged by 25,000 sq m, with the new retail space scheduled to open next year



About Mixed-Use Real Estate
Drivers

Digitalization, flexibility, and mobility trends are key factors according to Multi Corporation

As a Member of the Management Board of the Spar Group, Marcus Wild has been responsible for real estate, the sports retail chain Hervis, and business process management since January 1, 2021. He is also responsible for SES, a shopping center subsidiary, which he steered to market leadership in Austria and Slovenia in his role as CEO. In this interview, we speak with an industry player who has "switched sides"



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Opening Soon: The Second Stage of Slovakia's Most Ecological Shopping Center

The shopping area of Eperia in Prešov is increasing by a whopping 50% with 25 new shops, new restaurants, and a multiplex cinema

Preparing for the Breakthrough ....

Nivy Station, a multifunctional project in the heart of the New Nivy zone in Bratislava, is taking its final form. The international bus station, shopping mall, farmers' market and green roof for active rest and relaxation are getting ready to welcome people from all around the country at the end of this summer



Launching Livat Fuzhou ...... 4

Ingka Centres recently opened a new meeting Place in China's Fuijan Province

### COVER STORY

The New Role of Retail .....

These 10 trends are currently driving the placemaking industry

The Experts' Assessments ...... 4

The Covid-19 pandemic brought massive changes to the entire retail real estate and placemaking industry. A lot of negative developments, but also a number of opportunities and possibilities for the future. We asked the following industry experts to share their opinion on the matter

Commentary by Johannes Quandt

The Storm of the Century .....

Europe's food retailers are being put to the test by the economic consequences of the natural disaster Covid-19. This is a very special kind of weather situation



#### CEMTER MANAGEMENT

Challenging Times for Leasing Departments

The primary focus remains on preventing further vacancies, reports Christine Hager, Managing Director of the redos Group. For the most part, the goal is being met by means of interim leases, for example, for pop-up stores, service concepts, and coronavirus quick-test centers



The Party Will Surely Resume-but Will You Be Ready to Dance? ........ 68

At long last, there are signs of light at the end of the tunnel. Bigger leaps are being taken to lift us out of this pandemic. However, not everyone should expect the party to begin once we make our way out of the darkness. The beat of the drum and the rhythm of the song have changed

# STUDIES &

Increased Investor Appetite for Grocery Real Estate ......7

A new report from Union Investment and JLL highlights the growing grocery real estate market, with the share of European grocery real estate investment, as a proportion of total retail real estate investment, reaching 22% in 2020, up from 6% in 2016.

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#### STUDIES I REPORTS

Decentralization and the Future of Retail in German City Centers 72

A continuous analysis of visitor development by GfK shows what has actually happened since the start of the pandemic, who the losers and even bigger losers of the pandemic are, and what the future holds

#### COUNTRY REPORTS

Turkish Market Outlook ....

It is a solemn fact that in order to understand the current situation of any commercial real estate market around the globe, including Turkey, it is necessary to analyze the current impact of the Covid-19 pandemic on the main dynamics of the industry

A Look at Kyiv and Beyond ......78

How retail-based mixed-use-projects should be developed in order to be successful in modern-day Ukraine



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The annual event is scheduled to take place from June 8 to 10, 2021, in Moscow

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